

Project Definition	Original Programme	18/19 Carry Forwards	Changes in Q1-Q4	2019/20 Revised Budget	Outturn	Variance	Slippage to 2020/21	(Over/unders pend)	LBH	External/HRA	Unreal Underspend	Reason for variance
.	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	.
Capital cost of transition and transformation of ICT service	-	381	-	381	223	- 159	159	-				Carry forward required to cover possible payments due to Sopra Steria at the end of the contract in 2020/21
ICT Infrastructure & Corporate Applications	-	75	-	75	75	-		-				N/A
ICT Re-Commissioning	1,128	-	400	1,528	85	- 1,444	1,044	- 400	- 400			ICT Recommissioning the slippage reflects planned schedule of project completion and corresponding cost to be incurred in 2020/21. When the project is expected to be delivered.
Ongoing refresh & enhancement of ICT	3,872	3,607	- 268	7,211	2,266	- 4,945	4,448	- 497	- 497			The on-going refresh and enhancement of ICT the expenditure has been re-profiled to reflect revised delivery plans. The projects must be delivered by 2020/21.
Devolved Applications refresh	700	2,315	- 500	2,515	1,588	- 927	927	-				Devolved Application expenditure has been re-profiled to better reflect millstone delivery. The remaining work will be delivered in 2020/21.
SAP: Financial Leger/Systems Control Imp	-	572	- 500	72	16	- 56	56	-				Project ongoing carry forward required to complete the project in 2020/21
Waste Collector	-	25	-	25	-	- 25	25	-				Budget is needed to cover the remaining cost of the project in 20/21
ABAVUS	-	1,099	-	1,099	586	- 513	513	-				ABAVUS, the slippage reflects planned expenditure in the final year of project delivery.
LAA Performance Reward Grant	-	86	- 27	59	-	- 59	59	-				Carry forward required to fund small projects within the Local Area Agreement (LAA) Performance Reward Grant scheme.

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Other Schemes (Council wide)	-	2,929	- 192	2,737	534	- 2,204	2203.5	-				Other Council Wide under spend will be slipped into 2020/21 to provide for priority needs across the Council.
Property Investment	25,000	131	100,000	125,131	30,724	- 94,407	94,407	-				Property investment slippage reflects the anticipated purchase of investment properties when the right opportunities are identified.
HR Shared Service	-	100	-	100	35	- 65	65	-				Carry forward required to part fund the ERP improvements and adjustments resulting from HR service brought back in house.
Enterprise Resource Planning System	-	-	2,500	2,500	138	- 2,362	2,362	-				Enterprise Resource Planning (ERP) System - slippage required into 2020/21 to reflect planned delivery schedule of new ERP in 2020/21.
<b>TOTAL RESOURCES</b>	<b>30,700</b>	<b>11,321</b>	<b>101,413</b>	<b>143,434</b>	<b>36,269</b>	<b>- 107,165</b>	<b>106,268</b>	<b>- 897</b>	<b>- 897</b>	<b>-</b>	<b>-</b>	
.												
<b><u>Commissioning and Environment &amp; Culture</u></b>												
Car Parks Infrastructure	15	-	-	15	11	- 4	4	-				Planned works for Queens House car park have been put on hold due to other priorities caused by the Covid 19 pandemic
City Farm/Pinner Park Farm	-	41	-	41	6	- 35	-	- 35	- 35			Works completed with final costs less than budgeted
Corporate Accommodation Maintenance	255	- 24	-	231	57	- 174	174	-				Planned works have not been able to be completed due to the restrictions in place with Covid 19.
High Priority Plan Maintenance Corporate Property	750	-	- 132	618	369	- 249	248	- 1	- 1			Planned works have not been able to be completed due to the restrictions in place with Covid 19. In addition, the outcome of the condition surveys was awaited to inform the priority works to be undertaken.
Highway Drainage Improvements & Flood Defence Infrastructure	500	-	-	500	500	- 0	-	- 0	- 0			N/A

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Highway Improvement Programme	3,300	-	1,824	5,124	5,124	- 0	-	0	- 0			N/A
Parking Management Programme	300	-	-	300	295	- 5	-	5	- 5			N/A
Neighbourhood Investment Scheme	-	-	-	-	-	-		-				N/A
Waste and Recycling	150	-	24	174	167	- 7	7	-				Ongoing programme of works to the CA site, which are required to maintain the site in a safe and compliant condition
Section 106 Schemes for Highways	-	50	10	61	60	- 0	0	0.27		-		N/A
Street Lighting Improvement Programme	1,500	-	-	1,500	1,500	- 0	0	0	- 0			N/A
TfL Principal Road Maintenance	150	-	-	150	150	-		-				N/A
TfL Transport Capital	1,141	-	-	1,141	948	- 193	-	193			- 193	Budget included in capital programme is more than actual 19/20 TfL funding; hence a budget variance but not an underspend.
Trade Waste	100	13	90	203	64	- 138	138	-				Timings of a number of large scale developments requiring new bins mean this budget will be spent in 20/21 instead.
Harrow Green Grid	150	42	-	192	125	- 67	67	0	- 0			Delay mainly due to wet weather which prevented the works taking place.
CCTV cameras and equipment at the depot	50	-	-	50	52	2	-	2	2			N/A
CCTV Infrastructure	800	553	-	1,353	89	- 1,265	1,265	-				Delay in procurement whilst the business case supporting the ARC was reviewed, with subsequent changes to reflect a change from an ARC to a CCTV control room.
Parks Infrastructure	506	- 194	322	634	156	- 478	276	- 202	- 9		- 193	Improvement to Parks Path Network is on-going work
Parks Playground Improvement	350	326	22	698	576	- 123	123	-				Ongoing programme of works; multiple year project

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Street Litter Bins	300	40	- 114	226	106	- 119	29	- 91	- 91			Some installation work outstanding and was with highway contractor to complete. The replacement programme will then complete with a budget underspend of £90k
Harrow Weald Toilet Block	150	-	-	150	1	- 149	149	-				Works delayed initially by statutory providers and works subsequently postponed due to the outbreak of Covid 19
Redevelopment of Rayners Lane Toilet Block	-	149	-	149	78	- 71	71	-				Following planning advice, an alternative application for conversion to office use has now been submitted and awaiting a decision before implementation in 20/21.
Redevelopment of Vernon Lodge & Atkins House	8,225	431	- 518	8,139	280	- 7,859	7,858	- 1	- 1			Original scheme is no longer progressing and the business case for the scheme is currently being reviewed, as part of a wider proposed scheme to provide homeless accommodation.
Vehicle Procurement	-	13,516	-	13,516	5,857	- 7,659	7,659	-				The original vehicle replacement programme is complete. The remaining budget will be used to fund vehicle replacement in future as part of the rolling programme.
Depot Redevelopment	5,830	11,477	-	17,307	8,386	- 8,921	8,921	-				Multi year scheme that is currently in progress, albeit a delay in programme.
Headstone Manor - Park for People Project	1,722	109	- 102	1,729	833	- 897	897	-				Project delayed due to winter storms / ground conditions.
Probation Centre	2,000	-	-	2,000	-	- 2,000	2,000	-				This scheme has been put on hold pending a review of business case
Bannisters Former Civil Defence Building	350	-	-	350	3	- 348	348	-				Delay in obtaining planning permission for the scheme, which consequently delayed the issuing of tender
Unmanned Aerial Vehicles	400	-	-	400	-	- 400	400	-				upgrade of CCTV works, which have been delayed due to the review of the original business cases relating to CCTV and the ARC

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Sec 106 Banister Sport Pitch	-	846	507	1,353	194	- 1,159	1,159	-				3G Artificial Grass Pitch to be installed at Bannister Sports Centre from April 2020. There have been delays in getting full planning permission due to the site being located within the green belt. Works at Harrow Weald Pavilion delayed by 6 weeks due to a health and safety issue.
Harrow Arts Centre	1,488	-	-	1,488	378	- 1,110	1,110	-				The Masterplan for HAC has been completed that suggests a strategy for phases 1 & 2 that were different from the initial GLA Bid. This along with the findings of a Building Condition survey along with a couple of procurement exercises resulted in delays from the initial timeframes.
Headstone Manor	-	-	-	-	-	-		-				N/A
HAC/Museum - ICT	-	6	-	6	6	-	0	-				N/A
Central Library Refit/Refurb	2,090	54	485	2,629	1,620	- 1,009	1,009	-				The fit out of the library was originally scheduled to be completed by the end of April 2020 with the new library due to open in mid-May 2020. This will be further delayed due to Covid-19 outbreak.
Libraries and Leisure Capital Infrastructure	460	72	-	532	149	- 383	382	- 1	- 1			The refurbishment works at Kenton Library have been delayed due to listed building requirements. The refurbishment of 3 libraries (£150k budget) was postponed while undertaking other library projects.
<b>Total Commissioning and Environment &amp; Culture</b>	<b>33,032</b>	<b>27,508</b>	<b>2,419</b>	<b>62,959</b>	<b>28,141</b>	<b>- 34,819</b>	<b>34,291</b>	<b>- 527</b>	<b>- 141</b>	<b>-</b>	<b>-</b>	<b>386</b>
<b>Housing</b>												
Disabled Facilities Grants	2,962	151	75	3,188	2,326	- 862	14	- 848	- 848			Review of caseloads resulted in entire budget not being required.

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Empty Property Grant	187	85	-	272	165	- 107	0	- 107	- 107			Lower than expected take up of grants from private landlords
Housing Property Purchase - 100 Homes	-	21	-	21	3	- 18	23.09	5	5			Compensating variance - nil overall for PAP
Housing Property Purchase - 50 Homes	-	15,000	-	15,000	7,607	- 7,393	7,388	5	5			Compensating variance - nil overall for PAP
<b>Total Housing</b>	<b>3,149</b>	<b>15,258</b>	<b>75</b>	<b>18,482</b>	<b>10,102</b>	<b>- 8,380</b>	<b>7,425</b>	<b>- 955</b>	<b>- 955</b>	<b>-</b>	<b>-</b>	
<b>Enterprise and Planning</b>												
New Planning IT system	1,000	-	-	1,000	125	- 875	875	-				Multiple-year project. Procurement was delayed pending wider IT review corporately, therefore the budget profiled in 19/20 was not fully spent.
Harrow High Street Fund	750	-	-	750	13	- 737	737	-				In addition to ward member consultation, community consultation and engagement has now been carried out. A list of projects for delivery in 20/21 have been agreed in principle.
Neighbourhood CIL Schemes	-	661	- 35	626	469	- 157	157	- 0	- 0			Approved NCIL funded projects are on-going and will complete in 20/21. Unallocated NCIL budget (£73k) to be carried forward for further projects.
Mobile Technology in Community Learning	-	50	-	50	50	-	-	-	-			N/A
Lyon Rd Pop Restaurant & Square	726	13	60	799	318	- 481	481	-				Delays in delivery of project due to delays with tenders with sub contractors and the production of technical drawings.
Trinity Square	-	299	-	299	148	- 151	151	-				The project is near completion with some minor outstanding works which will be completed in 20/21.
<b>Total Enterprise and Planning</b>	<b>2,476</b>	<b>1,023</b>	<b>25</b>	<b>3,524</b>	<b>1,122</b>	<b>- 2,402</b>	<b>2,402</b>	<b>- 0</b>	<b>- 0</b>	<b>-</b>	<b>-</b>	
<b>Regeneration</b>												
Haslam House Redevelopment	1,398	837	0	2,235	609	- 1,625	1,625	- 0	- 0			a result of re tendering for contractor resulted in slippage of the scheme.

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Waxwell Lane	2,105	391	-	2,495	1,670	- 825	825	-				Delays in delivery of project as a result of a delay in the procurement of a suitable contractor has resulted in slippage of the scheme.
Vaughan Road	-	-	200	200	- 710	- 910	-	- 910	-		- 910	Arbortive costs as scheme no longer going ahead.
Roxeth Library	-	-	-	-	-	-		-				
Poets Corner	8,000	235	-	8,235	185	- 8,049	8,049	-				Delays in the procurement of the Harrow Strategic Development Partner, has resulted in this budget being slipped into 2020/21.
Byron Quarter	-	-	84	84	84	-		-				
Gayton Rd	-	2,732	- 400	2,332	33	- 2,298	2,298	-				The Affordable and PRS units have completed and options are currently being considered for the commercial units, hence resulting in the slippage of the scheme.
New Civic	6,400	5,365	-	11,765	300	- 11,465	11,465	-				Delays in the procurement of the Harrow Strategic Development Partner, has resulted in this budget being slipped into 2020/21.
Other Regeneration	1,791	194	- 284	1,700	- 1,174	- 2,874	1,701	- 1,173			- 1,173	The Client contingency budget is being carried forward as there are schemes within the programme that have slipped and there may be cost implications as a result of Covid 19. The underspend is a result of historical write offs.
Plot S (Other Schemes)			10	10	7	- 3	-	- 3	- 3			Appropriated into HRA at end of year- all future spend will be met from HRA resources.
<b>Total Regeneration</b>	<b>19,693</b>	<b>9,753</b>	<b>- 390</b>	<b>29,056</b>	<b>1,005</b>	<b>- 28,051</b>	<b>25,964</b>	<b>- 2,087</b>	<b>- 4</b>	<b>-</b>	<b>- 2,083</b>	
<b>Total Community</b>	<b>58,350</b>	<b>53,541</b>	<b>2,129</b>	<b>114,021</b>	<b>40,369</b>	<b>- 73,651</b>	<b>70,082</b>	<b>- 3,569</b>	<b>- 1,099</b>	<b>-</b>	<b>- 2,469</b>	

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Integrated Health Model	-	85	-	85	-	- 85	85	0				This was proposed for carry forward as there may be some WLA functionality around Care Place and bedded care to be developed in 20-21. Adults do not have ANY other additional capital to vire for this purpose should this be required, hence this being carried forward to fund these works IF required in 20-21 (subject to approval of relevant business case when appropriate).
My Community ePurse	-	-	-	-	- 6	- 6		- 6	- 6			
Project Infinity	-	-	-	-	- 327	- 327	-	- 327			- 327	The £327k project infinity write-off following the cessation of the IBM agreement in May 2019
In-House Residential	200	106	-	306	67	- 239	55	- 184	- 184			There is a budget of £125k for In-house residential in 2020/21. £184k is not require going forward.
<b>Total Adult</b>	<b>200</b>	<b>191</b>	<b>-</b>	<b>391</b>	<b>- 267</b>	<b>- 657</b>	<b>140</b>	<b>- 517</b>	<b>- 190</b>	<b>-</b>	<b>- 327</b>	
Healthy Pupil Capital Fund	-	135	-	135	57	- 78	78	-				This is a three years grant, we are in the second year, 2020/21 is the last of the grant. The carry forward budget is needed to fund the projects in 2020/21.
<b>Total Public Health</b>	<b>-</b>	<b>135</b>	<b>-</b>	<b>135</b>	<b>57</b>	<b>- 78</b>	<b>78</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
School Amalgamation	-	183	383	566	22	- 544	544	-				rolling programme of works for school amalgamations as they occur. outstanding works required on this project
Bulge Classes	150	402	-	552	-	- 552	552	-				rolling programme of works for bulge classes as they occur. outstanding works required on this project
Schools Capital Maintenance	1,350	2,257	- 393	3,213	1,274	- 1,939	1,939	-				rolling programme of works for schools maintenance as they occur. outstanding works required on this project
Devolved Formula Non VA Schools	-	53	-	53	-	- 53	53	-				historical grant underspends to be carried forward



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Secondary Expansions	5,250	7,983	338	13,571	300	- 13,272	13,233	- 38	-	- 38		Secondary places shortfall 2020 fulfilled with bulge classes but projections show permanent expansion required by 2023.
SEN Provision	1,674	5,072	377	7,124	1,158	- 5,965	5,965	-				Part of SEND strategy to deliver additional in borough provision for children with SEND.
Schools Expansion Programme - Phase 2	-	2,831	150	2,981	1,715	- 1,266	1,266	-		-		to be consolidated into SEND or secondary provision in future years
Schools Expansion Programme - Phase 3	-	-	-	-	5	5		5		5		final outstanding retention payment
Childrens IT Development	-	463	-	463	199	- 264	264	-				required to support front line tools for the trade and mosaic continued improvement
<b>Total School and Children</b>	<b>8,424</b>	<b>19,244</b>	<b>856</b>	<b>28,524</b>	<b>4,674</b>	<b>- 23,850</b>	<b>23,817</b>	<b>- 33</b>	<b>-</b>	<b>- 33</b>	<b>-</b>	
<b>TOTAL PEOPLE</b>	<b>8,624</b>	<b>19,569</b>	<b>856</b>	<b>29,049</b>	<b>4,464</b>	<b>- 24,585</b>	<b>24,034</b>	<b>- 551</b>	<b>- 190</b>	<b>- 33</b>	<b>- 327</b>	
<b>TOTAL GENERAL FUND</b>	<b>97,674</b>	<b>84,432</b>	<b>104,398</b>	<b>286,504</b>	<b>81,102</b>	<b>- 205,402</b>	<b>200,385</b>	<b>- 5,017</b>	<b>- 2,186</b>	<b>- 33</b>	<b>- 2,797</b>	
Housing Programme	6,334	3,450	621	10,405	5,151	- 5,254	5,215	- 39	- 39			Various budgets for which no specific works planned.
Grange Farm Redevelopment	3,004	6,114	- 2,898	6,220	2,696	- 3,523	3,523	-				
Affordable Housing	2,818	620	- 1,553	1,885	1,570	- 315	315	-				

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Gayton Road	7,696	-	-	7,696	-	- 7,696	-	- 7,696			- 7,696	Budget £7,696,000; Appropriation value £8,207,830; resulting overspend £511,830. Qtr 3 forecast these amounts, expenditure fully financed in HRA through borrowing. Although expenditure does not appear as spend in ledger, it has been incurred by HRA therefore requires financing. Exclusion from outturn position will result in imbalance between capital expenditure and financing, Qtr 3 included expenditure and borrowing as part of capital and revenue forecasts in HRA with corresponding adjustments to GF. M Joshi 13th May 2020.
Other Schemes	6,754	-	- 395	6,359	65	- 6,294	6,294	-				
	-	-						-				
<b>TOTAL HRA</b>	<b>26,606</b>	<b>10,184</b>	<b>- 4,225</b>	<b>32,565</b>	<b>9,483</b>	<b>- 23,082</b>	<b>15,347</b>	<b>- 7,735</b>	<b>- 39</b>	<b>-</b>	<b>- 7,696</b>	
<b>Total General Fund and HRA</b>	<b>124,280</b>	<b>94,615</b>	<b>100,173</b>	<b>319,069</b>	<b>90,586</b>	<b>- 228,483</b>	<b>215,731</b>	<b>- 12,752</b>	<b>- 2,225</b>	<b>- 33</b>	<b>- 10,493</b>	